

MINUTES OF THE REGULAR MEETING OF THE
NEW YORK STATE BRIDGE AUTHORITY

HELD AT HEADQUARTERS, HIGHLAND, N.Y. ON
September 26, 2025

Business agenda documents/reports are e-mailed to the Board Members and General Counsel prior to the meeting. Board meetings are web cast and are available online.

BOARD MEMBERS: IN ATTENDANCE:

McDonald, Joan, Chair
Berardi, Alexander, Commissioner
Garcia, Freddimir, Commissioner
Gilbert, Ilan, Commissioner
Higgins, Roger, Commissioner

OFFICERS:

Rosso, Jennifer, Secretary
Bushek, Brian, Treasurer
Ahrenholz, Kevin, General Counsel

ABSENT:

Bruni, Maria, Vice Chair

Chair McDonald called the meeting to order at 9:32 a.m.

PUBLIC COMMENT:

There were no public comments this month.

EMPLOYEE RECOGNITION AWARDS:

Chair McDonald presented Employee Appreciation awards to Caleb Mauro and Jeff Sinclair, based on a call received from City of Beacon Police Officer, Mike Connor, recognizing them.

On September 15, 2025, Caleb Mauro was on shift in the NYS Bridge Authority Command Center when City of Beacon Police requested assistance during an on-foot pursuit. He promptly reviewed surveillance video, tracked the suspect across the bridge, and relayed real-time updates to responding officers, helping ensure the suspect was safely apprehended. Caleb's professionalism and quick action earned accolades from the Chief of Police, and also exemplifies the Command Center's critical role in public safety.

On September 15, 2025, Jeff Sinclair was on shift in the NYS Bridge Authority Command Center during a City of Beacon Police on-foot pursuit. He quickly analyzed live surveillance feeds and provided timely updates to officers in the field, ensuring the suspect was apprehended safely and efficiently. Jeff's dedication and teamwork earned recognition from the Chief of Police and also highlights the essential support the Command Center provides to law enforcement.

The next order of business was to adopt the Regular Board meeting minutes of August 21, 2025. Chair McDonald called for a motion. On a motion of Commissioner Higgins, seconded by Commissioner Gilbert, the Regular Board minutes of August 21, 2025 were adopted.

REPORTS TO THE BOARD:

1) **Executive Director's Monthly Detailed Summary**

Dr. Alcantara reported to the Board the following:

All Hands Meeting

On September 3, NYSBA hosted an All Hands meeting to bring together all employees ensuring alignment on goals, strategy, and progress. The event provided an opportunity to celebrate team successes, share department updates and reinforce our commitment to open communication and transparency.

Climate Survey

This month, NYSBA launched its second employee Climate Survey to gather meaningful feedback and better understand staff perceptions, experiences, and workplace satisfaction. The survey closed on September 24. Leadership is currently analyzing the responses to identify organizational strengths, pinpoint areas for improvement, and guide data-driven decisions that enhance employee

satisfaction, retention, and overall performance.

Trainings

On September 25, managers participated in “People Supporting People”, a training offered through our Employee Assistance Program (EAP). The session focused on fostering a supportive, resilient, and emotionally intelligent workplace culture. Topics included the impact of stress and vicarious trauma on employees, effective communication strategies, and practical ways managers can support one another and their team.

COMMUNITY ENGAGEMENT

Rip Van Winkle Bridge 90th Anniversary + Skywalk Arts Festival

On September 20, NYSBA celebrated the 90th anniversary of the Rip Van Winkle Bridge, alongside the 9th Annual Skywalk Arts Festival. The milestone event highlighted the bridges nine decades of service and included a motorcade of historic vehicles, followed by the annual Arts Festival—a celebration of local art, culture, and community set against the stunning backdrop of the Hudson River.

Bear Mountain Bridge Re-Decking Project Design

On September 16, NYSBA held its third public meeting, virtually, to update the community on the Bear Mountain Bridge Re-Decking Project. The meeting covered environmental approvals, updated renderings and construction plans. Importantly, the Authority announced its recommendation to include a steel mesh-style climb-deterrant fence, marking a critical milestone in our longstanding commitment to mental health and public safety.

New York State Fair

At the Great New York State Fair, I joined Governor Hochul and Cabinet members at the Energy & Environment Experience, where fairgoers explored innovations from wind turbines to smart homes that are shaping a cleaner future presented by The New York Power Authority, Energy Research and Development Authority, Public Service, Canal Corporation and the Department of Environmental Conservation. The exhibit, hosted by state agencies, was a highlight alongside the Fair’s iconic sand and butter sculptures.

Grant Collaboration

NYSBA is partnering with the Ogdensburg Bridge and Port Authority on a joint grant application for the USDOT’s Bridge Planning Grant Program with a focus on pier protection. While we await the updated Notice of Funding Opportunity, planning work continues to ensure readiness for submission.

NYC Bridge Conference

On August 25, I attended the *Risk-Based Engineering for Bridge Safety and Preservation Conference*, which convened bridge engineers, operators,

designers, researchers, and contractors from around the world. The conference focused on advancing risk-based approaches to bridge safety, integrating innovative technologies, and strengthening preservation and rehabilitation strategies.

Key innovations included the application of real-time monitoring systems for predictive maintenance, and advanced materials such as ultra-high-performance concrete and corrosion-resistant alloys to enhance durability. The event also emphasized risk-informed decision-making frameworks that combine engineering, economic, and policy considerations to optimize infrastructure investments. The overarching themes underscored the importance of data-driven approaches, interdisciplinary collaboration, and sustainable innovation to ensure the long-term safety, resilience, and functionality of bridge infrastructure.

Meeting with City of Poughkeepsie

On August 26, we briefed Mayor Yvonne Flowers, the City Administrator, and the chiefs of Police and Fire Departments from the city of Poughkeepsie on the upcoming east approach rehabilitation of the Mid-Hudson Bridge. Outreach for this project is ongoing, including social media, radio announcements, and mailers to residents in the project area.

Special Olympics Torch Run

On September 3, the Mid-Hudson Bridge served as the route for a local law enforcement torch run in support of the Special Olympics of New York. The event raised public awareness about Special Olympics, its athletes, and the importance of inclusion and acceptance for individuals with intellectual disabilities.

Meetings with Towns of Ulster/Rhinebeck and Ulster County Executive

On September 11, NYSBA met with Supervisor James Quigley (Town of Ulster) and Supervisor Elizabeth Spinzia (Town of Rhinebeck). The following day, we met with Ulster County Executive Jen Metzger, along with staff from the County Emergency Services and Sheriff's Office. Both meetings focused on suicide prevention efforts at the Kingston-Rhinecliff Bridge and yielded actionable next steps to better support our communities, employees and first responders during mental health emergencies.

Board of Commissioners of Pilots of New York

On September 12, NYSBA met with the Executive Director of the Board of Commissioners of Pilots to discuss pier protection and collaboration with the maritime industry. The conversation was productive, and we anticipate future opportunities for joint initiatives to enhance waterways safety.

Pattern for Progress 60th Anniversary Event

On September 16, Deputy Executive Director Lauren Melendez represented NYSBA at Pattern for 60th Anniversary Celebration. This event recognized six decades of contributions to research, planning, and education that have strengthened communities

across the Hudson Valley. NYSBA is proud to be a member of this important organization and congratulates Pattern on its achievements.

Approved Travel

The following travel has been approved:

- Deputy Executive Director Lauren Melendez and Director of Tolling Jeff Weiss will present at the IBTTA 93rd Annual Meeting in Denver, CO. from October 11 to 14.

NYSBA STRATEGIC PLAN INITIATIVES

SAFETY

Objective: Health, Safety, and Security of Customers

Initiative: Minimize number of bridge suicides.

- I. *KPI: Complete evaluation of Bear Mountain Bridge fencing design and feasibility study, along with public outreach campaign, by end of 2025.*
 - a. Wind tunnel testing and environmental reviews are complete. Deterrent fencing will be included as part of the final design for the project. Public outreach continues through the end of the year, when the project goes out to bid.

INNOVATION

Objective: Collaboration

Initiative: Powerful collaboration with other transportation agencies.

- I. *KPI: Convene annually with other state transportation agencies to highlight innovation successes, share best practices, promote collaboration efforts, and feature successful models.*
 - a. Public safety and wellness expo held in June 2025 at SUNY New Paltz, featuring dozens of state agencies, nonprofits, and first responders. This expo provided info to other agencies and to the general public about the efforts these organizations make to promote safety in our communities.

FINANCE UPDATE

Traffic

In August 2025, 6.0 million vehicles crossed NYSBA facilities, an increase of 243 thousand vehicles (4.22%) compared to August 2024. This represents the highest August traffic in the past five years (see attachment A). Year-to-Date, 42.2 million vehicles have crossed in 2025, up 1.69% over 2024; the highest overall traffic volume in the past five years (see attachment B).

E-ZPass Utilization

August 2025 E-ZPass usage totaled 2.467 million vehicles (82.3%), including 2.189 million valid tag reads and 0.278 million plate-image transactions. Passenger vehicles accounted for 92.81% of traffic and commercial vehicles for 7.19%, slightly higher than August 2024 traffic (6.26%). Importantly, commercial vehicles contribute ~30% of revenue (see attachments E&F).

Revenue

July 2025 revenue was \$7.2 million, compared to \$7.0 million in July 2024—an increase of \$0.2 million (1.8%). This gain was driven by higher traffic, offset by increased bad debt reserves tied to significant Tolls by Mail receivables, which continue to be impacted by system implementation at the NY Customer Service Center (see attachment C). Year-to-Date revenue through July 2025 was \$46.8 million, compared to \$45.8 million in 2024, a \$0.935 million (2.0%) increase (see attachment D).

	JULY 31, 2025	
	Revenue	% of Total
E-Zpass (1)	\$ 6,351,852	89%
Tolls by Mail (2)	\$ (27,877)	0%
Tolls by Mail Fines/Fees (3)	\$ 757,210	11%
Overweight Fees (4)	\$ 46,200	1%
Total Revenue	\$ 7,127,385	100%

Notes:

(1) E-ZPass travel posted to an account for the month and Un-Used Commuter Trips

(2) TBM Expected Revenue for the current month and latest revisions to estimates for prior months.

(3) TBM Fines and Fees (Non-Sufficient Funds and Administration Fees) collected this period

(4) DOT Highway Oversize Overweight Credentialing System Activity

Chair McDonald took a moment to thank Dr. Alcantara as well as Ms. Mass on the strong partnership that NYSBA has with the Coast Guard. Chair McDonald expressed the importance it is to have that relationship between to the agencies.

2) Monthly Activity Report of the Executive Director

Dr. Alcantara reported on the Monthly Activity Report, noting no expenditures to report.

ENGINEERING:

1) 2026-2030 Capital Improvement

Mr. Foster reported to the Board that the Authority developed the Capital Improvement Program, taking into account all seven Hudson River crossings under the Authority's jurisdiction. Chair McDonald asked if this plan reflects any possible funding need that could come out of the NTSB report, which was not included in this report. Also mentioned was focusing on pier strengthening at Rip Van Winkle Bridge & Newburgh-Beacon only at this point. The joint venture with Ogdensburg could also help the other facilities. Chair McDonald called for a motion. On a motion of Commissioner Berardi, seconded by Commissioner Higgins, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY

BOARD RESOLUTION

Resolution No.: 025-094
Resolution Date: September 26, 2025

WHEREAS, the New York State Bridge Authority's Board of Commissioners has reviewed the 2026-2030 Capital Improvement Program for scope and cost; and

WHEREAS, the Authority Directors and Executive Office have prepared this plan based upon recommendations from our General Consultant, Modjeski & Masters; now therefore

BE IT RESOLVED that the 2026-20230 Capital Program in the amount of \$490,362,000.00 be approved; and

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

2) System-Wide Hazardous Spill Response RFP – BA-2025-OE-111-OT

Mr. Foster indicated to the Board that the Authority advertised this three (3) year term assignment in the NYS Contract Reporter and on our website for the opportunity to provide hazardous spill response services to our five facilities, with bids due Friday, August 29th, 2025 at 4:00 PM. Eight (8) firms requested the RFP and three (3) responses were received. The contractors will be on call for emergency response to any Authority incidents involving hazardous materials. They will also provide hazardous waste disposal services for any routine wastes generated by our maintenance program. Mr. Foster recommended awarding three (3) individual agreements to ACV Environmental Services, Inc., Champion Environmental Services and Clean Harbors Environmental Services to provide emergency response and environmental clean-up services at our facilities, each in the amount up to \$25,000, to be paid on a time and materials basis. Chair McDonald called for a motion. On a motion of Commissioner Higgins, seconded by Commissioner Gilbert, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-095
Resolution Date: September 26, 2025

WHEREAS, the New York State Bridge Authority has determined it is in the public interest to award X (X) three-year term agreements for emergency spill response and environmental clean-up services to be designated BA-2025-OE-111-OT; and

WHEREAS, the need to respond to emergencies with appropriate hazardous disposal equipment is paramount to health and safety; and

WHEREAS, the Authority's Engineering department has reviewed and approved vendor proposals; now therefore

BE IT RESOLVED that the Board of Commissioners of the New York State Bridge Authority issue three (3) individual professional service agreements to (1) ACV Environmental Services, Inc., of Avenel, New Jersey, (2) Champion Environmental Services, of Holtsville, New York and (3) Clean Harbors Environmental Service, of Norwell, Massachusetts, each in the amount up to \$25,000.00, to be paid on a time and materials basis; and

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

3) Public Bid Auction Dark Fibers at BMB – BA-2025-OE-116-OT

Mr. Foster explained that on August 13th, 2025, the Engineering department advertised in The New York State Contract Reporter and the Authority's website the sealed bid auction of forty-eight (48) dark fiber strands across the Bear Mountain Bridge. Bids were due on September 5th at 12:00 PM. One submission was received from FirstLight Fiber of Albany, New York, in the amount of \$300,900.00, the amount of the total lease paid in advance. A bid deposit check in the amount of \$30,090.00 was included in the bid package, as per the specifications. Mr. Foster recommended to the Board award a ten (10) year lease with FirstLight Fiber for these 48 strands of dark fiber across the BMB. Chair McDonald called for a motion. On a motion of Commissioner Higgins, seconded by Commissioner Gilbert, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-096
Resolution Date: September 26, 2025

WHEREAS, leasing excess dark fiber optic strands has become a significant source of non-toll revenue for the Authority; and,

WHEREAS, in accordance with the Rules and Regulations of the Authority, the Authority may execute fiber optic leases for up to ten years; and,

WHEREAS, it is in the interest of the Authority to continue to pursue appropriate non-toll revenue consistent with the Authority's mission; and

WHEREAS, the Engineering department publicly advertised in The New York State Contract Reporter for the sealed bid auction to lease forty-eight (48) dark fiber strands across the Bear Mountain Bridge as BA-2025-OE-116-OT (Public Sealed Bid Auction of Dark Fiber Leasing) with one (1) bid received on September 5th, 2025 from FirstLight Fiber, of Albany, New York in the amount of \$300,900.00; and

WHEREAS, Authority General Counsel has approved the lease as to form and ready to execute; now therefore

BE IT RESOLVED that, the Board of Commissioners of the New York State Bridge Authority authorizes the Executive Director to enter into a revenue generating fiber optic lease with FirstLight Fiber at the Bear Mountain Bridge for the lease of forty-eight (48) dark fiber strands for a period of ten (10) years; and,

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to execute an agreement and take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

4) M&M Supplemental Agreement - System-Wide Steel Repairs - Design BA-2025-RE-118-DE

Mr. Foster explained to the Board that in order to address deficiencies identified in the most recent biennial and maintenance inspection reports, the Authority has requested a cost proposal from our General Consultant, Modjeski and Masters, to develop design contract documents for System-Wide Steel Repairs. The Scope of Work, based on a thorough review of the inspection findings, is critical to maintaining our structures in a state of good repair (i.e. a General Recommendation rating of 5). Prompt preparation of these design documents will allow for the timely issue of bid documents for the work, which will represent a significantly larger expense. The goal is to complete the required repairs early next year. The Engineering department has reviewed and approved M&M's cost proposal of \$495,000.00 for design work and construction support services. A discussion followed as to the cost proposal and repairs to be completed in 2026. Chair McDonald feels the design cost is big and wanted to understand as to why it is so expensive for only four to five months of work. Mr. Foster expressed that the Authority is putting pressure on M&M to get it done faster. Chair McDonald went on to say that this design contract should be closely monitored. Per Chair McDonald, going forward, design projects of this magnitude should to go out to bid. On a motion of Commissioner Berardi, seconded by Commissioner Higgins, Chair McDonald called for a roll call vote, all Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-097
Resolution Date: September 26, 2025

WHEREAS, the New York State Bridge Authority has determined it is in the public interest to award a professional services contract for the design of "System-Wide Steel Repairs" project as BA-2025-RE-118-DE; and

WHEREAS, the Authority has determined that our General Consultant, Modjeski and Masters, under their current term agreement, is uniquely qualified to prepare system-wide steel repair contract plans, specifications and engineer's estimate; and

WHEREAS, the Authority's Engineering department has reviewed and approved the cost proposal; now therefore

BE IT RESOLVED that the Board of Commissioners of the New York State Bridge Authority award a Supplemental Agreement to Modjeski and Masters, Inc., of Poughkeepsie, New York to provide professional design services at a not-to-exceed cost of \$495,000.00; and

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

5) M&M Supplemental Agreement – RVWB Load Ratings BA-2025-119-ES

Mr. Foster reported to the Board that the Authority has requested that Modjeski and Masters, our General Consultant, update the load rating analysis of the RVWB structures, in accordance with NYSDOT guidelines (EI 20-026 "Load Rating/Posting Guidelines for State-Owned Highway Bridges", dated December 2, 2020). Level 1 load rating calculations eventually become outdated due to advancing deterioration, changes in dead load, repairs and changes in code requirements. M&M completed the original Level 1 load rating (of the floor system only) in 1988 and modified it periodically over the ensuing years, reflecting various rehabilitation contracts as well as new rating vehicle requirements (e.g., Special Hauling Vehicles and Emergency Vehicles). Updating the load rating for the RVWB, using Load Factor Rating methodology, will involve completely new rating calculations and will help ensure that they will remain up to date for the foreseeable future. Mr. Foster reviewed and approved their cost proposal in the amount of \$491,768.39 to perform this work on both the superstructure and the substructure. Chair McDonald expressed her concerns to closely monitor this contract as well. Chair McDonald called for a motion. On a motion of Commissioner Gilbert, seconded by Commissioner Higgins, Chair McDonald called for a roll call vote, all Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY

BOARD RESOLUTION

Resolution No.: 025-098

Resolution Date: September 26, 2025

WHEREAS, the New York State Bridge Authority has determined it is in the public interest to award a Supplemental Agreement to Modjeski and Masters, Inc., the Authority's General Consultant, to perform a Level I load rating analysis of the Rip Van Winkle Bridge substructure and superstructure as "Rip Van Winkle Bridge Level I Load Rating" project as BA-2025-RE-119-ES; in accordance with NYSDOT guidelines; and

WHEREAS, the Authority has determined that Modjeski and Masters, Inc., under their current term agreement, is uniquely qualified to update the current rating calculations, helping to ensure they remain up to date for the foreseeable future; and

WHEREAS, the Authority's Engineering department has reviewed and approved their cost proposal; now therefore

BE IT RESOLVED that the Board of Commissioners of the New York State Bridge Authority award a Supplemental Agreement to Modjeski and Masters, Inc., of Poughkeepsie, New York to perform this load rating analysis at a not-to-exceed cost of \$491,768.39; and

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

6) System-Wide Pier Protection Study Assignment – Scope for Supplemental Work BA-2024-RE-109-ES

Mr. Foster explained to the Board that in August 2024, the Authority assigned Modjeski and Masters, Inc., to perform a pier protection study in response to the catastrophic collapse of the Francis Scott Key Bridge. The study involves five of six Hudson River crossings:

- ❖ Rip Van Winkle Bridge
- ❖ Kingston-Rhinecliff Bridge
- ❖ Mid-Hudson Bridge
- ❖ Walkway Over the Hudson
- ❖ Newburgh-Beacon Bridges

In continuation of the work they are doing on this project, we would also like M&M to perform a sensitivity analysis of various operational and regulatory mitigation strategies that can be implemented to reduce the occurrence and/or the severity of a vessel collision with the bridges. In addition to sensitivity analysis, a cost/benefit analysis per AASHTO Method III will also be performed. The goal is to explore feasible alternatives that could materially affect the risk evaluation, whether by reducing the probability of an incident, minimizing its severity, or improving survivability. The schedule of the work will be such that analyses of the Rip Van Winkle and Newburgh-Beacon Bridges will be complete by December 1, 2025, with the remainder to be completed within 5 months of giving M&M notice to proceed. Mr. Foster reviewed and approved M&M's cost proposal to perform this supplemental work. Chair McDonald called for a motion. On a motion of Commissioner Gilbert, seconded by Commissioner Higgins, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-099
Resolution Date: September 26, 2025

WHEREAS, the New York State Bridge Authority awarded a Supplemental Agreement to Modjeski and Masters, Inc., in August 2024 for the project "System-Wide Pier Protection Study" (BA-2024-RE-109-ES); and

WHEREAS, scope for additional supplemental work has been added to perform a sensitivity analysis of various operational and regulatory mitigation strategies that can be implemented to reduce the occurrence and/or severity of a vessel collision on the bridges; and

WHEREAS, a cost/benefit analysis per AASHTO Method III will also be performed; and

WHEREAS, the Engineering department has reviewed and approved the cost proposal for this work submitted by Modjeski and Masters, Inc.; now therefore

BE IT RESOLVED that the Board of Commissioners of the New York State Bridge Authority award a Supplemental Agreement to Modjeski and Masters, Inc., of Poughkeepsie, New York, to provide these professional services at a not-to-exceed cost of \$327,560.68; and

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

7) Jobs in Progress

Mr. Foster reported on the jobs in progress for the month. The Bear Mountain Bridge Deck Replacement project is progressing toward a 90% plan submission in October. A Project Labor Agreement (PLA) for that deck replacement is being finalized with an estimated savings of \$1.4 million. At the Mid-Hudson Bridge, Mr. Foster mentioned that a startup meeting was held for the East Approach Rehab on September 10th, and the contractor is working on submittals for long-lead precast elements. Hudson Valley Bridge Constructors, the on-call contractor, is assisting with implementing repairs at the Rip Van Winkle and other bridges based on biennial inspection reports. Chair McDonald called for a motion. On a motion of Commissioner Garcia, seconded by Commissioner Gilbert, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-100
Resolution Date: September 26, 2025

WHEREAS, the Board has reviewed the monthly Engineering Progress Report on Capital Project Status; now therefore

BE IT RESOLVED that the Engineering Progress Report is accepted as an instrument documenting the Board's briefing of Capital Construction activities; and

BE IT FURTHER RESOLVED that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

FINANCIAL

1) Monthly Investment Report

Mr. Bushek reviewed the monthly Investment Report, noting twelve investments for the month, all of a routine nature Chair McDonald called for a motion. On a motion of Commissioner Berardi and seconded by Commissioner Gilbert, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY BOARD RESOLUTION

Resolution No.: 025-101
Resolution Date: September 26, 2025

WHEREAS, the investment control procedures for the New York State Bridge Authority require the Board to review and approve the report of investment transactions completed since the meeting of the Board on August 21, 2025; now therefore

BE IT RESOLVED, that the Board of Commissioners of the New York State Bridge Authority does hereby concur with and approve the investment report as filed with this body on this date for the purpose noted; and

BE IT FURTHER RESOLVED, that the Executive Director, or their designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

2) Operating Budget and Bridge System Net Revenues

Mr. Bushek explained to the Board that as required by §2801 of the Public Authorities Law and §7.13 of the Bond Resolution, the Authority must submit its operating budget and bridge system net revenues to certain government officials and the Trustee for the bondholders, respectively. A summary of the forecast and the explanation of the differences between the Operating Budget and Bridge System Net were discussed. Chair McDonald called for a motion to adopt the two resolutions that are associated with this agenda item. On a motion of Commissioner Higgins, seconded by Commissioner Garcia, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-102
Resolution Date: September 26, 2025

WHEREAS, §2801 of the Public Authorities Law requires that budget information for fiscal years 2025 and 2026 shall be prepared, adopted, and forwarded in report form to the offices cited in §2801, Public Authorities Law; now therefore and,

BE IT RESOLVED, that the Authority hereby adopts the proposed 2025 and 2026 budgets as required under §2801; and

BE IT FURTHER RESOLVED, that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-103
Resolution Date: September 26, 2025

WHEREAS, §7.13(c) of the Bridge System Revenue Bond Resolution adopted December 19, 1996 and as amended through supplemental resolutions, requires a review of the financial condition of the New York State Bridge Authority for the purpose of estimating whether the Net Revenues less investment earnings on amounts held in the General Fund and the Construction Fund for each year and for the next succeeding year will be sufficient to provide all the payments specified in subsection (b) of §7.13; now therefore and,

BE IT RESOLVED, that the Authority has completed such a review and has determined the Net Revenues less investment earnings on amounts held in the General Fund and the Construction Fund for the years 2025 and 2026 will be sufficient to provide all of the payments specified by subsection (b) of §7.13; and

BE IT FURTHER RESOLVED, that the Executive Director, or their designee, is directed to provide the Trustee with a certified copy of this resolution together with a certificate setting forth a reasonably detailed statement of actual and estimated Revenues and Operating Expenses and other pertinent information upon which such determination was made.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

3) 2025 Maintenance Reserve Fund Balance Determination

Mr. Bushek explained to the Board that in accordance with Section 5.03 of the Bond Resolution, a certificate from Modjeski and Masters, the Consulting Engineer, and an Authorized Officer of the Authority, indicating the required balance supporting the Section 7.12 in the Maintenance Reserve Fund is \$252,258,000. Functionally, this is the maximum balance for the Maintenance Reserve Fund for purposes of section 5.03(c) of the Bond resolution.

The Consulting Engineer certified the balance is derived from the Board-approved Capital Improvement Program (CIP). For 2025, the Board is expected to approve the CIP in September. The calculation reflects a three-year rolling program, consisting of the current year and the following two years (2025-2027). Accordingly, the \$252,258,000 represents the total program cost across these plan years.

The 2025 balance reflects an increase of \$113,020,000 compared to the prior year. This increase is primarily due to significant upcoming projects, including the deck replacement at the Bear Mountain Bridge, the East Approach of the Mid-Hudson Bridge, and systemwide Painting and Steel rehabilitation.

The Maintenance Reserve Fund Balance Determination ensures compliance with Section 7.12 of the Bond Resolution by providing independent certification as to the adequacy of planned bridge system capital projects so that at all times the bridge system shall be adequately maintained. Chair McDonald called for a motion. On a motion of Commissioner Higgins, seconded by Commissioner Garcia, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-104
Resolution Date: September 26, 2025

WHEREAS, the Board has reviewed the report relative to determining the adequate balance in the Maintenance Reserve Fund; now therefore and,

BE IT RESOLVED, that the balance shall be \$252,258,000 as recommended by the consulting Engineers, Modjeski and Masters, P.C.; and

BE IT FURTHER RESOLVED, that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

INFORMATION TECHNOLOGY:

1) **IT – Cisco Support Renewal**

Mr. Fleahman indicated to the Board that each year, the Authority renews maintenance support for their network equipment and corresponding software. This support enables the Authority to utilize Cisco for any issues relating to our Cisco network equipment. This agreement includes all switches at our facilities, email filtering, multifactor authentication (MFA), licensing, security updates, and firmware upgrades for this equipment. The Authority, through NYS OGS Contract number PM20800, was provided with a quote for this procurement. Through the RFQ process, CB20 provided a quote of \$27,472.84 for this renewal. Chair McDonald called for a motion. On a motion of Commissioner Berardi, seconded by Commissioner Gilbert, Chair McDonald called for a roll call vote.

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-105
Resolution Date: September 26, 2025

WHEREAS, the Board of Commissioners has reviewed the memorandum regarding the procurement for Cisco Support Renewal; and,

WHEREAS, the Authority staff recommends renewing the hardware and software support as required by our policy; and,

WHEREAS, the Authority has received a price quote from CB20 for the support renewal through NYS OGS Contract number PM20800; now therefore

BE IT RESOLVED, that the Board of Commissioners of the New York State Bridge Authority approves that a purchase order be issued to CB20 of Saratoga Springs, NY, in the not-to-exceed amount of \$27,472.84; and

BE IT FURTHER RESOLVED, that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

ELECTRONIC TOLLING & TOLL AUDIT:

1) NYS Thruway Authority – Invoice #122, #123, #124 E-ZPass & Cashless Tolling Expenses

Mr. Weiss explained to the Board that he and Ms. Santiago have reviewed the invoices from the New York State Thruway Authority for December 2024, January 2025, and February 2025 Bridge Authority E-ZPass and Cashless Tolling expenses, and as such, find the amounts to be true and accurate for those months. Chair McDonald called for a motion. On a motion of Commissioner Berardi, seconded by Commissioner Gilbert, Chair McDonald called for a roll call vote. The following resolution was adopted by the majority with one abstention.

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-106
Resolution Date: September 26, 2025

WHEREAS, the Memorandum of Understanding, dated April 29, 2009, states that the Bridge Authority agrees to reimburse the NYS Thruway Authority for E-ZPass related costs it incurs which are determined as chargeable to the Bridge Authority; and

WHEREAS, E-ZPass related costs resulting from 1,985,043 transactions during the month of December 2024 in the amount of \$338,691.28 and equaling a cost of 17 cents per transaction have been confirmed as chargeable to the Bridge Authority; and

WHEREAS, the first amendment to this Memorandum of Understanding which has been previously approved by the Board of Commissioners of the New York State Bridge Authority, Resolution Number 021-071, on June 17, 2021, states that the Bridge Authority agrees to reimburse the NYS Thruway Authority for Tolls by Mail (Cashless Tolling) related costs it incurs which are determined as chargeable to the Bridge Authority; and

WHEREAS, Cashless Tolling related costs resulting from 585,740 transactions during the month of December 2024 in the amount of \$244,271.20 and equaling a cost of 42 cents per transaction, have been confirmed as chargeable to the Bridge Authority; now therefore

BE IT RESOLVED, that the Board of Commissioners of the New York State Bridge Authority approves payment to the NYS Thruway Authority in the amount not to exceed \$582,962.48; and

BE IT FURTHER RESOLVED, that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-107
Resolution Date: September 26, 2025

WHEREAS, the Memorandum of Understanding, dated April 29, 2009, states that the Bridge Authority agrees to reimburse the NYS Thruway Authority for E-ZPass related costs it incurs which are determined as chargeable to the Bridge Authority; and

WHEREAS, E-ZPass related costs resulting from 1,869,501 transactions during the month of January 2025 in the amount of \$353,719.30 and equaling a cost of 19 cents per transaction have been confirmed as chargeable to the Bridge Authority; and

WHEREAS, the first amendment to this Memorandum of Understanding which has been previously approved by the Board of Commissioners of the New York State Bridge Authority, Resolution Number 021-071, on June 17, 2021, states that the Bridge Authority agrees to reimburse the NYS Thruway Authority for Tolls by Mail (Cashless Tolling) related costs it incurs which are determined as chargeable to the Bridge Authority; and

WHEREAS, Cashless Tolling related costs resulting from 532,064 transactions during the month of January 2025 in the amount of \$295,060.94 and equaling a cost of 55 cents per transaction, have been confirmed as chargeable to the Bridge Authority; now therefore

BE IT RESOLVED, that the Board of Commissioners of the New York State Bridge Authority approves payment to the NYS Thruway Authority in the amount not to exceed \$648,780.24; and

BE IT FURTHER RESOLVED, that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-108
Resolution Date: September 26, 2025

WHEREAS, the Memorandum of Understanding, dated April 29, 2009, states that the Bridge Authority agrees to reimburse the NYS Thruway Authority for E-ZPass related costs it incurs which are determined as chargeable to the Bridge Authority; and

WHEREAS, E-ZPass related costs resulting from 1,695,336 transactions during the month of February 2025 in the amount of \$337,284.01 and equaling a cost of 20 cents per transaction have been confirmed as chargeable to the Bridge Authority; and

WHEREAS, the first amendment to this Memorandum of Understanding which has been previously approved by the Board of Commissioners of the New York State Bridge Authority, Resolution Number 021-071, on June 17, 2021, states that the Bridge Authority agrees to reimburse the NYS Thruway Authority for Tolls by Mail (Cashless Tolling) related costs it incurs which are determined as chargeable to the Bridge Authority; and

WHEREAS, Cashless Tolling related costs resulting from 479,025 transactions during the month of February 2025 in the amount of \$273,159.42 and equaling a cost of 57 cents per transaction, have been confirmed as chargeable to the Bridge Authority; now therefore

BE IT RESOLVED, that the Board of Commissioners of the New York State Bridge Authority approves payment to the NYS Thruway Authority in the amount not to exceed \$610,443.43; and

BE IT FURTHER RESOLVED, that the Executive Director, or her designee, is hereby authorized and directed to take the necessary measures to implement this resolution.

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

2) NYSBA NY DMV Registration Suspension and MA Registration Hold Conduent Change Order#1017

Mr. Weiss informed the Board that as the amounts owed to the Authority attributable to unpaid tolls and fees grows higher, we are implementing a New York (NY) "Registration Suspension" and Massachusetts (MA) "Registration Renewal Hold" as one of several enforcement programs. In support of this program, Mr. Weiss requested and received a change order (CO) request from Conduent for the development of functionality to participate in these programs, which our partner authorities also utilize today.

Violators with vehicles registered in NY with three or more unpaid NYSBA violation notices within a five-year period, will have their NY vehicle registration suspended until all tolls and fees are paid. In addition, patrons with vehicles registered in MA will have the renewal of their vehicle registration put on hold – essentially being barred from renewing until tolls and fees are paid.

The total cost of this change order is \$274,793.75; 50% upon Notice to Proceed and 50% upon completion/Go Live. This will be paid for as part of our invoicing from the Thruway and we will note when each payment has been billed. Chair McDonald called for a motion. On a motion of Commissioner Berardi, seconded by Commissioner Garcia, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-109
Resolution Date: September 26, 2025

WHEREAS, the New York State Bridge Authority operates an All Electronic Toll system comprised of E-ZPass and Tolls by Mail; and

WHEREAS, the NYS Bridge Authority (NYSBA) has an existing Memorandum of Understanding (MOU) with the NYS Thruway Authority (NYSTA) to process toll transactions, both E-ZPass transactions and Tolls by Mail (TBM), through the E-ZPass NY Customer Service Center (NY CSC); and

WHEREAS, overdue tolls and fees attributable to unpaid Tolls by Mail invoices from around NY state and Massachusetts; and

WHEREAS, the NY Customer Service Center has developed functionality that allows our partner tolling Authorities to suspend vehicle registration with NY plates and hold the vehicle registration for vehicles with MA plates; and

WHEREAS, the Bridge Authority is implementing more robust enforcement programs beyond Collection Agency agreement; and

WHEREAS, being in receipt of a change order with Conduent Inc, operator of the NYCSC, for the development of the same functionality to include Bridge Authority; now therefore

BE IT RESOLVED that the Board of Commissioners of the New York State Bridge Authority authorizes a Change Order with Conduent in the amount of \$274,793.75; and

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September 2025.

Jennifer Rosso, Secretary

3) NYSBA Collection Agency Short-Term Support Conduent Change Order#1032

Mr. Weiss explained to the Board that the Authority received a Change Order (CO) request from Conduent for Collections Support. This CO reflects the transition in operational costs from the prior contract under the legacy system to the new successor system now in place. The requested support includes monitoring of the file exchange process with Duncan Solutions, our current collections provider, participation in regular coordination calls, and other related activities.

The previous CO applied only to the legacy contract, with monthly operational charges of \$3,301 still in effect. With the transition to the successor contract, Conduent has submitted a new CO to align with updated costs. Under the new agreement, monthly support costs have increased by \$108, bringing the total to \$3,409 per month.

The details of the new CO are as follows:

- Five months of recurring support at \$3,409 (\$3,301 original + \$108) per month
- A one-time prorated charge of \$1,818 for April 15–30

The total cost for this CO is \$18,863.74. Chair McDonald called for a motion. On a motion of Commissioner Higgins, seconded By Commissioner Gilbert, Chair McDonald called for a roll call vote. All Commissioners voted aye unanimously:

NEW YORK STATE BRIDGE AUTHORITY
BOARD RESOLUTION

Resolution No.: 025-110
Resolution Date: September 26, 2025

WHEREAS, the NYS Bridge Authority (NYSBA) has an existing Memorandum of Understanding (MOU) with the NYS Thruway Authority (NYSTA) to process toll transactions, both E-ZPass transactions and Tolls by Mail (TBM), through the E-ZPass NY Customer Service Center (NY CSC); and

WHEREAS, the NYS Bridge Authority (NYSBA) had extended that MOU to include collections services in April 2023 that are processed through the E-ZPass NY Customer Service Center (NY CSC); and

WHEREAS, on June 20, 2024, after a publicly competitive procurement with the Thruway Authority, the Board approved a contract award to TransWorld Systems, Inc. (TSI); and

WHEREAS, the NY E-ZPass Customer Service Center transitioned to a new contract on April 15, 2025, and,

WHEREAS, Conduent, being the operator of the service center requires a Change Order to extend their support of collection services between the legacy contract and the new contract for a five-month term at a total cost of \$18,863.74; and,

BE IT RESOLVED that the Board of Commissioners of the New York State Bridge Authority does hereby approve the execution of Change Order 1032 with Conduent, Inc in the amount of \$18,863.74; and

IN WITNESS WHEREOF, this resolution has been duly adopted this 26th day of September, 2025.

Jennifer Rosso, Secretary

Chair McDonald asked for a motion to adjourn. On a motion of Commissioner Gilbert, seconded by Commissioner Higgins, and approved unanimously, the Regular meeting adjourned at 10:50 a.m.

The next Regular meeting of the Board of Commissioners meeting has been scheduled for Thursday, October 16, 2025 at 9:30 a.m. at the NYSBA Headquarters.